#### The Men's Wearhouse, Inc. (MW)



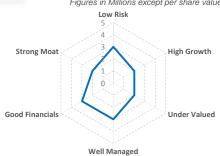
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October 15, 2013

Figures in Millions except per share values

#### **Company Overview**

The Men's Wearhouse, Inc., together with its subsidiaries, operates as a specialty apparel retailer in the United States and Canada. It provides suits, suit separates, sport coats, slacks, sportswear, outerwear, dress shirts, shoes, and accessories for men, as well as offers tuxedo rentals. The company also provides ladies'career apparel, sportswear, and accessories; and children's apparel. As of March 13, 2013, it operated 1,143 retail stores under the brand names of Men's Wearhouse, Men's Wearhouse and Tux, K&G, and Moores Clothing. The company also sells its products through menswearhouse.com and kgstores.com. In addition, it is involved in the corporate clothing uniforms and workwear apparel activities, as well as in retail dry cleaning, laundry, and heirlooming operations. The company was founded in 1973 and is based in Houston, Texas.



#### Valuation

| Current Price              | \$<br>45.32 |
|----------------------------|-------------|
| NCAV                       | \$<br>6.99  |
| Total Net Reprod. Cost     | \$<br>39.69 |
| Earnings Power Value (EPV) | \$<br>35.01 |
| Discounted Cash Flow (DCF) | \$<br>48.21 |
| Katsenelson Absolute PE    | \$<br>56.98 |
| Ben Graham Formula         | \$<br>50.21 |

#### **Key Statistics** Mkt Cap (\$M) 2,258.88 52 Wk High 46.54

#### 52 Wk Low 27.42 % off 52Wk Low 65.3% Cash Flows

| Oddii i iOWd     |          |
|------------------|----------|
| Free Cash Flow   | 64064BdH |
| 5 yr FCF Growth  | 12.1%    |
| 10 yr FCF Growth | 4.8%     |

#### Effectiveness

| CROIC | ldhallar  |
|-------|-----------|
| Avg   | 9.8%      |
| FCF/S | fidiallia |
| Avg   | 4.1%      |
| ROA   | adhaan    |
| Avg   | 5.1%      |
| ROE   | officers. |
| Avg   | 7.0%      |

| Efficiency                   |      |
|------------------------------|------|
| Receivables Turnover (TTM)   | 41.5 |
| Inventory Turnover (TTM)     | 2.3  |
| Dave Sales Outstanding (TTM) | Ω /  |

### Margin of Safety



| Company Stats         |        |
|-----------------------|--------|
| Shares Outstanding    | 49.8   |
| Shares Float          | 45.0   |
| Insider Ownership     | 1.20%  |
| Insider Transactions  | -20.7% |
| Institutional Ownersh | 98.0%  |
| Float Short           | 4.4%   |
| Short Ratio           | 2.2    |
| Piotroski (TTM)       | 7      |
| Altman (MRQ)          | 5.4    |
| Beneish (TTM)         | -2.9   |

## Margins & Profitability

| margino a i io   | aoy       |
|------------------|-----------|
| Gross            | antimitti |
| Gross Margin     | 44.8%     |
| Operating        | adhadii   |
| Operating Margin | 7.8%      |
| Net Profit       | adhadu    |
| Net Margin       | 4.8%      |

| Financial Strength | (MRQ) |
|--------------------|-------|
| Current Ratio(MRQ) | 2.4   |
| Quick Ratio(MRQ)   | 0.5   |
| LTD/Eq(MRQ)        | 0.0   |
| Tot D/Ea(MRQ)      | 0.0   |

| \$60.00 | Price vs DCF   | Intrinsic Value |        |
|---------|----------------|-----------------|--------|
| \$50.00 |                |                 |        |
| \$40.00 | , الم.<br>الم. |                 | , A    |
| \$30.00 |                | ال، ك           | /W'    |
|         |                | has Mid A       |        |
| \$20.00 | ر معمدها       | M-4201          | •      |
| \$20.00 | المسميمة       | M-Azro          | •      |
| · /     | Oct-04 Oct-06  | Oct-08 Oct-10   | Oct-12 |

| Fundamental Ratios      | 2012  | 2013  | TTM   |
|-------------------------|-------|-------|-------|
| P/E                     | 15.43 | 11.52 | 18.88 |
| P/E (cash adjusted)     | 14.39 | 10.34 | 18.61 |
| EV/EBITDA               | 5.98  | 4.40  | 7.23  |
| EV/Free Cash Flow       | 24.63 | 13.45 | 20.18 |
| P/S                     | 0.78  | 0.61  | 0.91  |
| P/BV                    | 1.83  | 1.38  | 2.27  |
| P/Tang BV               | 2.07  | 1.56  | 2.53  |
| P/CF                    | 7.38  | 5.21  | 8.04  |
| P/FCF                   | 26.22 | 14.85 | 20.36 |
| ROE                     | 11.8% | 12.0% | 12.1% |
| ROA                     | 8.6%  | 8.8%  | 8.6%  |
| ROIC                    | 12.1% | 12.7% | 11.5% |
| CROIC                   | 7.1%  | 9.8%  | 10.4% |
| Current Ratio           | 2.93  | 2.91  | 2.43  |
| Total Debt/Equity Ratio | 0.00  | 0.00  | 0.00  |
| Inventory Turnover      | 2.52  | 2.44  | 2.31  |

#### **Selected Financial Statements**

| (In Millions, Except per Share Amounts) |          | 2009   |    | 2010   |    | 2011   |    | 2012   |    | 2013   |    | TTM/Latest |
|---|----------|--------|----|--------|----|--------|----|--------|----|--------|----|------------|
| Revenue                                 | \$       | 1,972  | \$ | 1,910  | \$ | 2,103  | \$ | 2,383  | \$ | 2,488  | \$ | 2,503      |
| Gross Profit                            | \$       | 851    | \$ | 798    | \$ | 898    | \$ | 1,049  | \$ | 1,108  | \$ | 1,121      |
| Margin %                                |          | 43.12% |    | 41.78% |    | 42.73% |    | 44.02% |    | 44.53% |    | 44.77%     |
| R&D                                     | \$       | -      | \$ | -      | \$ | -      | \$ | -      | \$ | -      | \$ | -          |
| Margin %                                |          | 0.00%  |    | 0.00%  |    | 0.00%  |    | 0.00%  |    | 0.00%  |    | 0.00%      |
| Operating Income                        | \$       | 90     | \$ | 88     | \$ | 108    | \$ | 187    | \$ | 199    | \$ | 195        |
| Margin %                                |          | 4.59%  |    | 4.59%  |    | 5.11%  |    | 7.87%  |    | 8.00%  |    | 7.80%      |
| Net Income                              | \$       | 59     | \$ | 46     | \$ | 68     | \$ | 121    | \$ | 132    | \$ | 121        |
| Margin %                                |          | 2.98%  |    | 2.38%  |    | 3.22%  |    | 5.06%  |    | 5.29%  |    | 4.85%      |
| Familiana Bas Obana                     |          |        |    |        |    |        |    |        |    |        |    |            |
| Earnings Per Share                      | •        | 444    | Φ. | 0.07   | \$ | 4.00   | φ  | 0.05   | •  | 0.50   | Φ. | 0.44       |
| Basic                                   | \$<br>\$ | 1.14   |    | 0.87   |    |        | \$ | 2.35   |    | 2.59   | \$ | 2.41       |
| Diluted                                 | Ф        | 1.13   | Ф  | 0.87   | \$ | 1.28   | \$ | 2.33   | \$ | 2.58   | \$ | 2.40       |
| Weighted Average Diluted Shares         |          |        |    |        |    |        |    |        |    |        |    |            |
| Outstanding                             |          | 51.94  |    | 52.28  |    | 52.85  |    | 51.69  |    | 51.03  |    | 50.13      |
| Dividends Per Share                     | \$       | 0.00   | \$ | 0.00   | Ф  | 0.26   | φ  | 0.40   | \$ | 0.72   | ¢. | 0.73       |
|   | Ф        |        | Ф  | 0.28   |    | 0.36   |    |        |    |        | Ф  |            |
| Dividend Yield                          | •        | 2.49%  | ф  | 1.49%  |    | 1.37%  |    | 1.35%  |    | 2.44%  | Φ  | 1.62%      |
| Net Cash From Operating Activities      | \$       | 129    | \$ | 163    | Ъ  | 170    | ф  | 163    | ф  | 226    | Ъ  | 219        |
| (Bullion to Million a)                  |          |        |    |        |    |        |    |        |    |        |    |            |
| (Dollars in Millions)                   | •        | 007    | •  | 0.45   |    | 000    | •  | 050    | •  | 000    | •  | 007        |
| Net Property, Plants & Equipment        | \$       | 387    | \$ | 345    | \$ | 333    | \$ |        | \$ | 389    | \$ | 397        |
| Total Assets                            | \$       | 1,188  | \$ | 1,232  | \$ | 1,320  | \$ | 1,406  | \$ | 1,496  | \$ | 1,415      |
| Long-term Debt                          | \$       | 125    | \$ | 106    | \$ | 83     | \$ | 106    | \$ | 106    | \$ | 99         |
| Stockholders' Equity                    | \$       | 842    | \$ | 902    | \$ | 971    | \$ | 1,019  | \$ | 1,096  | \$ | 1,003      |

# The Men's Wearhouse, Inc. (MW) 10/15/2013

| 7 10/2010                                  |                  |                |          |               |                  |   |   |   |   |   |
|--|------------------|----------------|----------|---------------|------------------|---|---|---|---|---|
| Enter Ticker                               | Update           | CLEAR          |          |               |                  |   |   |   |   |   |
|  |                  |                |          |               |                  |   |   |   |   |   |
|  |                  |                |          |               |                  |   |   |   |   |   |
|  |                  |                | Enter    | Competitor Ti | ckers            |   |   |   |   |   |
|  | MW               | JOSB           |          | •             |                  |   |   |   |   |   |
|  |                  | 0002           |          |               |                  |   |   |   |   |   |
|  | The Men's        |                | 1        |               |                  |   |   |   |   |   |
| Company                                    | Wearhouse,       | Jos. A Bank    |          |               |                  |   |   |   |   |   |
| Company                                    | Inc.             | Clothiers Inc. |          |               |                  |   |   |   |   |   |
| Sector                                     | Services         | Services       |          |               |                  |   |   |   |   |   |
| Industry                                   | Apparel Stores   |                |          |               |                  |   |   |   |   |   |
| Country                                    | USA              | USA            |          |               |                  |   |   |   |   |   |
| Earnings Date                              | 11-Sep-2013      | 5-Sep-2013     |          |               |                  |   |   |   |   |   |
|  |                  |                |          |               |                  |   | : | : | : | : |
| Price                                      | \$45.32          | \$49.04        |          |               | 8<br>8<br>8<br>8 |   |   |   |   |   |
| Market Cap                                 | \$2,258.88       | \$1,372.19     |          |               |                  |   |   |   |   |   |
| Change                                     | -1.03%           | -0.24%         |          |               |                  |   |   |   |   |   |
| Volume                                     | 605,560          | 710,238        |          |               |                  |   |   |   |   |   |
| Change from Open                           | -0.50%           | -0.22%         |          |               |                  |   |   |   |   |   |
| Gap  | -0.52%           | -0.02%         |          |               |                  |   |   |   |   |   |
| 50-Day High                                | -2.62%           | -0.75%         |          |               |                  |   |   |   |   |   |
| 50-Day Low                                 | 39.62%           | 24.47%         |          |               |                  |   |   |   |   |   |
| 52-Week High                               | -2.62%           | -3.18%         |          |               |                  |   |   |   |   |   |
| 52-Week Low                                | 68.82%           | 31.44%         | <u> </u> |               |                  |   |   |   |   |   |
|  |                  |                |          |               |                  |   |   |   |   |   |
| P/E  | 19.04            | 21.51          |          |               |                  |   |   |   |   |   |
| Forward P/E                                | 16.53            | 18.05          |          |               |                  |   |   |   |   |   |
| PEG  | 2.29             | 1.79           |          |               |                  |   |   |   |   |   |
| P/S  | 0.90             | 1.35           |          |               |                  |   |   |   |   |   |
| P/B  | 2.25             | 1.99           |          |               |                  |   |   |   |   |   |
| P/Cash<br>P/Free Cash Flow                 | 69.50            | 4.12           |          |               |                  |   |   |   |   |   |
| Dividend Yield                             | 29.34            | 33.71          |          |               |                  |   |   |   |   |   |
| Payout Ratio                               | 1.59%            | 0.00%          |          |               |                  |   |   |   |   |   |
| Fayout Natio                               | 30.10%           | 0.00%          |          |               | :                | : | : | : | : | : |
| EPS (ttm)                                  | \$2.38           | \$2.28         |          |               |                  |   |   |   |   |   |
| EPS growth this year                       | 10.80%           | -18.60%        | i        |               |                  |   |   |   |   |   |
| EPS growth next year                       | 11.24%           | 3.98%          | -        |               |                  |   |   |   |   |   |
| EPS growth past 5 years                    | -1.30%           | 9.30%          |          |               |                  |   |   |   |   |   |
| EPS growth next 5 years                    | 8.30%            | 12.00%         |          |               |                  |   |   |   |   |   |
| Sales growth past 5 years                  | 3.30%            | 11.70%         |          |               |                  |   |   |   |   |   |
| EPS growth quarter over quarter            | -26.10%          | -38.60%        |          |               |                  |   |   |   |   |   |
| Sales growth quarter over quarter          | -2.30%           | -10.70%        |          |               |                  |   |   |   |   |   |
|  |                  |                |          |               |                  |   |   |   |   |   |
| Return on Assets                           | 8.00%            | 7.30%          |          |               |                  |   |   |   |   |   |
| Return on Equity                           | 11.20%           | 9.60%          |          |               |                  |   |   |   |   |   |
| Return on Investment                       | 12.10%           | 11.70%         |          |               |                  |   |   |   |   |   |
|  |                  |                |          |               |                  |   |   |   |   |   |
| Current Ratio                              | 2.40             | 4.90           |          |               |                  |   |   |   |   |   |
| Quick Ratio                                | 0.50             | 2.50           |          |               |                  |   |   |   |   |   |
| LT Debt/Equity                             | 0.00             | 0.00           |          |               |                  |   |   |   |   |   |
| Total Debt/Equity                          | 0.00             | 0.00           |          |               | :                | : | : | : | : | : |
| One are Manualta                           | 44.000/          | FT 000/        |          |               |                  |   |   |   |   |   |
| Gross Margin                               | 44.80%           | 57.80%         |          |               |                  |   |   |   |   |   |
| Operating Margin Profit Margin             | 7.80%            | 10.10%         |          |               |                  |   |   |   |   |   |
| . Total margin                             | 4.80%            | 6.30%          |          |               |                  | : | : | : | : | : |
| Shares Outstanding                         | 49.84            | 27.98          |          |               |                  |   |   |   |   |   |
| Shares Float                               | 45.03            | 27.58          |          |               |                  |   |   |   |   |   |
| Insider Ownership                          | 1.20%            | 0.60%          |          |               |                  |   |   |   |   |   |
| Insider Transactions                       | -20.69%          | 3.07%          |          |               |                  |   |   |   |   |   |
| Institutional Ownership                    | 98.00%           | 0.00%          |          |               |                  |   |   |   |   |   |
| Institutional Transactions                 | 0.01%            | 0.00%          |          |               |                  |   |   |   |   |   |
| Float Short                                | 4.39%            | 13.07%         |          |               |                  |   |   |   |   |   |
| Short Ratio                                | 2.2              | 8.9            |          |               |                  |   |   |   |   |   |
|  |                  |                |          |               |                  |   |   |   |   |   |
| Performance (Week)                         | 28.60%           | 17.71%         |          |               |                  |   |   |   |   |   |
| Performance (Month)                        | 34.00%           | 15.14%         |          |               |                  |   |   |   |   |   |
| Performance (Quarter)                      | 16.99%           | 17.49%         |          |               |                  |   |   |   |   |   |
| Performance (Half Year) Performance (Year) | 39.36%           | 19.55%         |          |               |                  |   |   |   |   |   |
| Performance (Year)                         | 39.27%<br>39.27% | 0.80%<br>0.80% |          |               |                  |   |   |   |   |   |
| Beta                                       | 39.27%<br>1.46   | 1.35           |          |               |                  |   |   |   |   |   |
| Average True Range                         | 1.57             | 1.33           |          |               |                  |   |   |   |   |   |
| Volatility (Week)                          | 4.02%            | 3.69%          |          |               |                  |   |   |   |   |   |
| Volatility (Week)                          | 2.60%            | 2.68%          |          |               |                  |   |   |   |   |   |
| 20-Day Simple Moving Average               | 24.94%           | 10.82%         |          |               |                  |   |   |   |   |   |
| 50-Day Simple Moving Average               | 21.36%           | 15.32%         |          |               |                  |   |   |   |   |   |
| 200-Day Simple Moving Average              | 31.47%           | 16.03%         |          |               |                  |   |   |   |   |   |
| Relative Strength Index (14)               | 77.63            | 74.63          |          |               |                  |   |   |   |   |   |
| Analyst Recom                              | 2.00             | 3.70           |          |               |                  |   |   |   |   |   |
| Average Volume                             | 900.17           | 407.34         |          |               |                  |   |   |   |   |   |
| Relative Volume                            | 0.67             | 1.74           |          |               |                  |   |   |   |   |   |
|  |                  |                |          |               |                  |   |   |   |   |   |

| The Men's Wearh   | ouse, Ind                 | c.                                   | Shares Out.                 | M.O.S                      | Growth                     | Discount %                        | Terminal %                  | Select FCF                   | Adjust 2013 FCF            |                             |                                    |                            |
|---|---------------------------|--------------------------------------|-----------------------------|----------------------------|----------------------------|-----------------------------------|-----------------------------|------------------------------|----------------------------|-----------------------------|------------------------------------|----------------------------|
| <b>(MW)</b><br>10/15/2013                                       |                           | Select input with each list or enter | 49.84                       | 50%                        | 13.5%<br>13.5%             | 9.0%                              | 2%                          | FCF                          | \$111.0                    |                             |                                    | to Watch t<br>Video Tutor  |
| Enter Ticker  | Refresh                   | CLEAR                                | Current Price<br>\$45.32    | Fair Value<br>\$ 48.21     | Buy Under<br>\$24.11       | Actual M.O.S                      | 52 Wk High<br>\$46.54       | 52 Wk Low<br>\$27.42         |                            |                             |                                    |                            |
| Fiscal Year   | Trend                     | 2004                                 | 2005                        | 2006                       | 2007                       | 2008                              | 2009                        | 2010                         | 2011                       | 2012                        | 2013                               | TTM                        |
| Cash from Operations Capex                                      | ===                       | \$118.8<br>(\$48.7)                  |                             | \$154.6<br>(\$66.5)        | \$160.8<br>(\$74.4)        | \$204.9<br>(\$126.1)              | \$129.5<br>(\$88.2)         | \$163.2<br>(\$56.9)          | \$169.9<br>(\$58.9)        | \$162.8<br>(\$91.8)         | \$225.7<br>(\$123.5)               | \$218.5<br>(\$106.9)       |
| Cash Flow<br>Free Cash Flow                                     | ~~                        | \$112.4<br>\$70.1<br>YOY% Change     | \$161.1<br>\$44.6<br>-36.4% | \$187.6<br>\$88.1<br>97.5% | \$249.2<br>\$86.4<br>-1.9% | \$305.6<br><b>\$78.8</b><br>-8.8% | \$203.9<br>\$41.3<br>-47.6% | \$192.7<br>\$106.2<br>157.5% | \$189.7<br>\$111.1<br>4.6% | \$252.3<br>\$71.0<br>-36.1% | \$291.5<br><b>\$111.0</b><br>56.4% | \$282.7<br>\$111.6<br>0.6% |
| Margins   |                           |                                      |                             | 40.404                     | 40.00/                     |                                   |                             |                              |                            |                             |                                    |                            |
| Gross Margin<br>Operating Margin<br>Net Margin                  | $\approx$                 | 36.9%<br>5.9%<br>3.6%                | 7.6%                        | 40.4%<br>9.6%<br>6.0%      | 43.3%<br>11.9%<br>7.9%     | 45.9%<br>10.8%<br>7.0%            | 43.1%<br>4.6%<br>3.0%       | 41.8%<br>4.6%<br>2.4%        |                            | 44.0%<br>7.9%<br>5.1%       | 44.5%<br>8.0%<br>5.3%              | 44.8%<br>7.8%<br>4.9%      |
| EPS & Tax   |                           |                                      |                             |                            |                            |                                   |                             |                              |                            |                             |                                    |                            |
| Diluted EPS<br>Tax Rate   | <u>~~</u>                 | \$0.85<br>37.3%                      |                             | \$1.88<br>36.1%            | \$2.71<br>33.8%            | <b>\$2.73</b><br>36.0%            | <b>\$1.13</b><br>33.7%      | <b>\$0.87</b><br>33.0%       | \$1.28<br>32.7%            | \$2.33<br>34.7%             | \$2.58<br>33.2%                    | <b>\$2.40</b><br>34.0%     |
| Efficiency & Profitability                                      | ~~:                       | 12 49/                               | 7 60/                       | 14 20/ :                   | 12.5%                      | 0.0%                              | 4 90/                       | 12.9%                        | 12.10/                     | 7 10/                       | 9.8%                               | 10.4%                      |
| FCF/Sales   | ~~~                       | 13.4%                                | 2.9%                        | 14.2%<br>5.1%              | 4.6%                       | 9.0%<br>3.7%                      | 4.8%<br>2.1%                | 5.6%                         | 5.3%                       | 7.1%<br>3.0%                | 4.1%                               | 10.4%<br>4.5%              |
| Inventory Turnover Return On Assets (ROA) Retun On Equity (ROE) | $\sim$                    | 2.3<br>5.8%<br>10.1%                 | 7.2%                        | 2.5<br>9.3%<br>16.6%       | 2.5<br>13.5%<br>19.7%      | 2.4<br>11.7%<br>18.0%             | 2.4<br>5.0%<br>7.0%         | 2.6<br>3.7%<br>5.0%          | 2.6<br>5.1%<br>7.0%        | 2.5<br>8.6%<br>11.8%        | 2.4<br>8.8%<br>12.0%               | 2.3<br>8.6%<br>12.1%       |
| Debt Related  |                           | 10.170                               | 12.070                      | 10.070                     | 10.770                     | 10.070                            | 1.070                       | 0.070                        | 7.070                      | 11.070;                     | 12.070;                            | 12.170                     |
| Debt to Equity Capitalization Ratio                             | ~                         | 76.1%<br>21.0%                       |                             | 79.0%<br>24.6%             | 45.5%<br>8.8%              | 54.0%<br>10.2%                    | 41.0%<br>7.0%               | 36.5%<br>4.6%                | 36.0%<br>0.0%              | <b>38.0%</b><br>0.0%        | <b>36.5%</b><br>0.0%               | <b>41.1%</b> 0.0%          |
| FCF to Total Debt   | $\overline{}$             | 0.5                                  |                             | 0.4                        | 1.2                        | 0.9                               | 0.7                         | 2.4                          | 0.070                      | 0.070                       | 0.070                              | 0.070                      |
| FCF to Short Term Debt<br>FCF to Long Term Debt                 |                           | 0.5                                  | 0.3                         | 0.4                        | 1.2                        | 0.9                               | 0.7                         | 2.4                          |                            |                             |                                    |                            |
| 5 Year Multi-Year Perfo   | rmance<br>2008-2012       | 2009-2013                            | 2008-2011                   | 2009-2012                  | 2010-2013                  | 2008-2010                         | 2009-2011                   | 2010-2012                    | 2011-2013                  | Median                      |                                    |                            |
| Tang Shareholder Equity<br>Free Cash Flow                       | 5.2%<br>-2.6%             | 6.0%<br>25.5%                        |                             | 5.4%<br>19.8%              | 5.6%<br>-1.3%              | 5.8%<br>16.1%                     | 5.3%<br>64.1%               | 4.5%<br>-18.3%               | 6.7%<br>-4.1%              | 5.4%<br><b>12.1%</b>        |                                    |                            |
| CROIC<br>FCF/Sales  | 9.0%<br>3.7%              | 9.8%<br>4.1%                         | 10.5%                       | 9.6%<br>4.1%               | 10.9%<br>4.7%              | 9.0%<br>3.7%                      | 12.1%<br>5.3%               | 12.1%<br>5.3%                | 9.8%<br>4.1%               | 9.8%<br>4.1%                |                                    |                            |
| ROA   | 5.1%                      | 5.1%                                 | 5.0%                        | 5.0%                       | 6.9%                       | 5.0%                              | 5.0%                        | 5.1%                         | 8.6%                       | 5.1%                        |                                    |                            |
| ROE<br>Gross Margin   | 7.0%<br>43.1%             | 7.0%<br>43.1%                        |                             | 7.0%<br>42.9%              | 9.4%<br>43.4%              | 7.0%<br>43.1%                     | 7.0%<br>42.7%               | 7.0%<br>42.7%                | 11.8%<br>44.0%             | 7.0%<br>43.1%               |                                    |                            |
| Operating Margin  | 5.1%                      | 5.1%                                 | 4.9%                        | 4.9%                       | 6.5%                       | 4.6%                              | 4.6%                        | 5.1%                         | 7.9%                       | 5.1%                        |                                    |                            |
| Net Margin<br>Revenue Growth                                    | 3.2%<br>3.1%              | 3.2%<br>6.0%                         |                             | 3.1%<br>6.5%               | 4.1%<br>9.2%               | 3.0%<br>-4.9%                     | 3.0%<br>3.2%                | 3.2%<br>11.7%                | 5.1%<br>8.8%               | 3.2%<br>6.0%                |                                    |                            |
| Earnings Growth Cash from Ops Growth                            | -3.8%<br>-5.6%            | 22.9%<br>14.9%                       |                             | 27.2%<br>7.9%              | 43.7%<br>11.4%             | -43.5%<br>-10.8%                  | 6.3%<br>14.6%               | 63.7%<br>-0.1%               | 42.0%<br>15.2%             | 22.9%<br>7.9%               |                                    |                            |
| 10 Year Multi-Year Perf   |                           |                                      |                             |                            |                            |                                   |                             |                              |                            | "                           |                                    |                            |
| Tang Shareholder Equity   | <b>2004-2011</b><br>11.0% | <b>2005-2012</b><br>9.8%             | <b>2006-2013</b><br>7.8%    | <b>2004-2009</b><br>13.4%  | <b>2005-2010</b><br>12.0%  | <b>2006-2011</b><br>8.3%          | <b>2007-2012</b> 5.6%       | <b>2008-2013</b> 5.7%        | <b>2004-2013</b><br>10.0%  | <b>Median</b><br>9.8%       |                                    |                            |
| Free Cash Flow<br>CROIC   | 6.8%<br>12.3%             | 6.9%<br>10.5%                        |                             | -10.0%<br>10.7%            | 19.0%<br>10.7%             | 4.8%<br>12.3%                     | -3.9%<br>10.5%              | 5.4%<br>9.4%                 | 4.3%<br>9.8%               | <b>4.8%</b><br>10.7%        |                                    |                            |
| FCF/Sales   | 4.8%                      | 4.2%                                 |                             | 4.2%                       | 4.2%                       | 4.8%                              | 4.2%                        | 3.9%                         | 4.3%                       | 4.2%                        |                                    |                            |
| ROA<br>ROE  | 6.5%<br>11.3%             | 7.9%<br>12.2%                        |                             | 8.2%<br>14.6%              | 8.2%<br>14.6%              | 7.2%<br>11.8%                     | 6.9%<br>9.4%                | 6.9%<br>9.4%                 | 7.9%<br>11.9%              | 7.9%<br>11.9%               |                                    |                            |
| Gross Margin  | 42.3%                     | 42.9%                                | 43.2%                       | 41.8%                      | 42.4%                      | 42.9%                             | 43.2%                       | 43.6%                        | 42.9%                      | 42.9%                       |                                    |                            |
| Operating Margin<br>Net Margin                                  | 6.8%<br>4.1%              | 7.8%<br>4.8%                         |                             | 8.6%<br>5.3%               | 8.6%<br>5.3%               | 7.3%<br>4.6%                      | 6.5%<br>4.1%                | 6.5%<br>4.1%                 | 7.8%<br>4.8%               | 7.8%<br>4.8%                |                                    |                            |
| Revenue Growth Earnings Growth                                  | 6.1%                      | 6.4%                                 | 5.4%                        | 7.2%                       | 4.3%                       | 4.0%                              | 4.8%                        | 3.3%                         | 6.7%                       | 5.4%                        |                                    |                            |
| Cash from Ops Growth  | 6.1%<br>5.3%              | 8.8%<br>3.3%                         |                             | 5.9%<br>1.7%               | -7.6%<br>4.7%              | -7.4%<br>1.9%                     | -3.0%<br>0.2%               | -1.1%<br>2.0%                |                            | 4.7%<br>3.3%                |                                    |                            |
| Projection of future Fre  | e Cash Flov<br>2014       | v<br>2015                            | 2016                        | 2017                       | 2018                       | 2019                              | 2020                        | 2021                         | 2022                       | 2023                        |                                    |                            |
| Yearly Growth Input Field<br>14%<br>Terminal Growth             | \$125.99<br><b>2024</b>   | \$142.99<br><b>2025</b>              | 2026                        | \$182.02<br><b>2027</b>    | \$204.13<br><b>2028</b>    | \$228.93<br><b>2029</b>           | \$256.75<br><b>2030</b>     | \$284.82<br><b>2031</b>      | \$315.97<br><b>2032</b>    | \$350.52<br><b>2033</b>     |                                    |                            |
| 2%  Calculation   | \$ 357.53                 | \$ 364.68                            |                             | \$ 379.41 Sensitivity Ma   |                            |                                   |                             | \$ 410.69                    | \$ 418.90                  | 427.28                      |                                    |                            |
|   | \$                        | 32.49                                |                             | Sensitivity wa             | itrix. Growth              | 7%                                |                             | Discount Rates               |                            | 11%                         |                                    |                            |
| Excess Cash   | \$<br>\$                  | 32.49                                |                             |                            | 10%<br>12%                 | \$ 44.98                          | \$ 41.12                    | \$ 37.73                     | \$ 34.73 \$                | 32.07                       |                                    |                            |
| Interest Bearing Debt<br>Present Value                          | \$                        | \$0.00<br>2,402.84                   |                             | Growth Rates               | <b>14%</b><br>16%          | \$ 57.99<br>\$ 65.86              | \$ 59.82                    | <b>\$ 48.21</b><br>\$ 54.53  | \$ 44.18 \$<br>\$ 49.87    | 40.62<br>45.75              |                                    |                            |
| Shares Outstanding Per Share Value Desired Margin of Safety     | \$                        | 49.84<br>48.21<br>50%                |                             | Sensitivity Ma             | 18%<br>atrix: Margin       |                                   | \$ 67.80                    | \$ 61.68                     | \$ 56.30 \$                | 51.55                       |                                    |                            |
| Purchase Price  | <b>\$</b>                 | <b>24.11</b> 45.32                   |                             | with                       |                            | 7%                                | 8%                          | Discount Rates               |                            | 11%                         |                                    |                            |
| Margin of Safety  |                           | 6%                                   |                             |                            | 10%<br>12%                 | -0.8%<br>11.3%                    | -10.2%<br>2.7%              | -20.1%<br>-6.3%              |                            | -41.3%<br>-25.6%            |                                    |                            |
| Variable Fields   |                           |                                      |                             | Growth Rates               | <b>14%</b>                 | 21.8%<br>31.2%                    | 14.1%<br>24.2%              | <b>6.0%</b><br>16.9%         | -2.6%                      | -11.6%<br>0.9%              |                                    |                            |
| Intangibles% add to DCF   |                           | 0%                                   |                             |                            |                            |                                   |                             |                              | 9.1%                       |                             |                                    |                            |

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